

**CHARLES A. BANKS
5300 HAWTHORNE ROAD
LITTLE ROCK, AR 72207**

August 3, 2022

Dear Governor Hutchison, Ladies and Gentlemen of the Arkansas Independent Citizens Commission,

It has been an honor to be appointed by the Governor of Arkansas to this important Commission. I am privileged to have served with you, and especially so having been selected as the chairperson.

I recognize the remainder of my term lasts no longer than the end of this year, but family duties and personal responsibilities have made it necessary for me to resign as a member and chair of this distinguished group.

The selection of each member of this Commission is an exemplary example of "citizen service". More importantly, the members are skilled, experienced, and diligent in addressing the important work of the Commission. That work will continue.

Thank you for this honor. I've enjoyed the time that I've served on the Arkansas Independent Citizen's Commission.

Best Regards,

A handwritten signature in cursive script that reads "Chuck Banks".

Chuck Banks